

Appendix 3.1: Peoples Directorate Budget 2018/19

This Appendix gives the detailed movement in cost centre budgets from the Approved 2017/18 Budget at Q1 to the proposed budget for 2018/19.

The reversal of one off entries represents the removal of budgets such as one off transfers from earmarked reserves and budget carry forwards approved for 2017/18 but not required within the 2018/19 budget. Transfers are where functions have moved from one directorate to another since Q1 such as the Housing and Crime Prevention service and also includes the realignment of budgets between functions within the Directorate, and Adjustments are other movements in budgets such as an adjustment to the depreciation charge and for staff joining the superannuation scheme.

The Savings and Pressures columns agree to the relevant columns within the Savings and Pressures summary (see appendix 6 & 7)

Use of Grant Income and Ringfenced funding shows where budgets have been temporarily increased by utilising one off grant funding or previously unspent ringfenced funding such as Public Health and Better Care Fund

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
	Directorate Management Costs								
RC5324	Directorate	690,100	-300	0	5,000	0	13,100	707,900	17,800
RC5424	Operational Team Managers	747,200	-1,900	0	0	0	12,400	757,700	10,500
RC4501	ASC New Burdens	136,300	-136,300	0	0	0	0	0	-136,300
	Directorate Management Costs	1,573,600	-138,500	0	5,000	0	25,500	1,465,600	-108,000
	Business Intelligence								
RC5403	Business Intelligence Team	126,700	10,600	0	0	0	2,000	139,300	12,600
	Business Intelligence	126,700	10,600	0	0	0	2,000	139,300	12,600
	Crime Prevention								
RC4112	Crime and Disorder	68,500	82,300	0	0	0	1,100	151,900	83,400
RC4115	CCTV	14,200	14,500	0	0	0	300	29,000	14,800
RC4231	Youth Offending Service	74,300	0	0	0	0	1,500	75,800	1,500
	Crime Prevention	157,000	96,800	0	0	0	2,900	256,700	99,700
	Savings								
RC3901	In year budget reductions	-150,000	60,000	0	90,000	0	0	0	150,000
	Savings	-150,000	60,000	0	90,000	0	0	0	150,000
	Public Health								
RC4570	Public Health Department	-1,167,700	19,700	0	0	35,000	0	-1,113,000	54,700
RC4571	Sexual Health	218,200	0	0	0	0	0	218,200	0
RC4572	Health Check Programme	38,000	0	0	0	0	0	38,000	0
RC4574	Obesity Programme	5,600	-700	0	0	0	0	4,900	-700

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
RC4295	Direct Payments - Mental Health	19,000	-900	0	0	0	2,900	21,000	2,000
RC4296	Direct Payments - Older People	247,000	-24,000	0	0	0	37,100	260,100	13,100
RC4297	Direct Payments - Physical Disabilities	275,000	-66,000	0	0	0	41,300	250,300	-24,700
RC4298	Direct Payments - Learning Disabilities	240,000	-26,000	0	0	0	36,000	250,000	10,000
RC4299	Direct Payments Income	-115,000	1,000	0	0	0	0	-114,000	1,000
	ASC Support and Review - Direct Payments	666,000	-115,900	0	0	0	117,300	667,400	1,400
	ASC Support and Review - Homecare								
RC4286	Homecare - Mental Health	20,200	-4,000	0	0	0	400	16,600	-3,600
RC4287	Homecare - Older People	888,800	244,800	0	0	0	17,600	1,151,200	262,400
RC4288	Homecare - Physical Disabilities	419,200	1,000	0	0	0	8,300	428,500	9,300
RC4289	Homecare - Learning Disabilities	542,800	-111,800	0	0	0	5,500	436,500	-106,300
RC4290	Homecare - Income from Health	-220,000	-10,000	0	0	0	0	-230,000	-10,000
RC4553	Fairer Charging Income	-265,000	-10,000	0	0	0	0	-275,000	-10,000
	ASC Support and Review - Homecare	1,386,000	110,000	0	0	0	31,800	1,527,800	141,800
	ASC Support and Review - Other								
RC4262	Disabilities Contracts	17,000	-1,300	0	0	0	300	16,000	-1,000
RC4495	DOLS & AMHP / MH	241,200	9,000	0	0	0	4,800	255,000	13,800
RC4107	Support and Review - Capital Charges	3,800	-3,800	0	0	0	0	0	-3,800
RC5431	Transitions	5,000	0	0	0	0	100	5,100	100
RC4506	HSC Protocol	17,500	0	0	0	0	0	17,500	0
	ASC Support and Review - Other	284,500	3,900	0	0	0	5,200	293,600	9,100
	ASC Support and Review - Residential and Nursing								
RC4259	Residential - Older People	2,545,200	-53,600	0	0	0	50,400	2,542,000	-3,200
RC4260	Residential - Learning Disabilities	1,560,500	-81,400	-100,000	0	0	30,900	1,410,000	-150,500
RC4280	Residential Income	-1,435,000	-65,000	0	0	0	0	-1,500,000	-65,000
RC4370	Residential - Physical Disabilities	82,800	-14,500	0	0	0	1,700	70,000	-12,800
RC4490	Residential - Mental Health	118,200	-10,000	0	0	0	2,300	110,500	-7,700
	ASC Support and Review - Residential and Nursing	2,871,700	-224,500	-100,000	0	0	85,300	2,632,500	-239,200
	ASC Support and Review - Staffing								
RC5856	Support and Review - Staffing	543,700	10,400	0	0	0	8,900	563,000	19,300
	ASC Support and Review - Staffing	543,700	10,400	0	0	0	8,900	563,000	19,300
	Hospital and Reablement								
RC4421	H&R - OT's, Aids & Eequipment	144,000	-10,300	0	0	0	4,200	137,900	-6,100
RC4551	Hospital & Reablement - Staffing	352,900	41,800	0	0	0	13,300	408,000	55,100
	Hospital and Reablement	496,900	31,500	0	0	0	17,500	545,900	49,000

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase / (Decrease) £
	Safeguarding								
RC4560	Safeguarding Boards	209,700	-85,200	0	0	0	2,100	126,600	-83,100
RC4270	Safeguarding QA	65,000	0	0	0	0	1,300	66,300	1,300
	Safeguarding	274,700	-85,200	0	0	0	3,400	192,900	-81,800
	CSC Referral, Assessment and Intervention Service								
RC5719	Duty Desk for Childrens Referrals	247,600	-11,400	0	0	0	4,200	240,400	-7,200
RC5851	Duty S17	7,400	0	0	0	0	100	7,500	100
	CSC Referral, Assessment and Intervention Service	255,000	-11,400	0	0	0	4,300	247,900	-7,100
	CSC Permanency and Protection Service								
RC4220	Family Support Services	25,200	0	0	0	0	400	25,600	400
RC4210	Children Looked After	50,400	0	0	0	0	1,000	51,400	1,000
RC4215	Children's Social Care Staffing	453,700	-64,700	0	0	0	7,300	396,300	-57,400
RC4252	UASC Over 16	0	0	0	0	0	0	0	0
RC5283	UASC Under 16	0	0	0	0	0	0	0	0
	CSC Permanency and Protection Service	529,300	-64,700	0	0	0	8,700	473,300	-56,000
	CSC Fostering, Adoption and Care Leaver Service								
RC4211	Placements	996,200	-36,400	0	323,700	0	18,000	1,301,500	305,300
RC4213	Adoption	120,500	-51,100	0	0	0	2,100	71,500	-49,000
RC4225	Family Support Staffing	221,100	47,300	0	0	0	3,600	272,000	50,900
RC4201	Care Leavers (Section 24 Payments)	62,700	0	0	0	0	1,200	63,900	1,200
RC4202	CAMHS	10,600	0	0	0	0	200	10,800	200
	CSC Fostering, Adoption and Care Leaver Service	1,411,100	-40,200	0	323,700	0	25,100	1,719,700	308,600
	Early Intervention - Targeted Intervention								
RC4207	Children with Disabilities (CWD)	414,300	28,000	0	198,700	0	16,100	657,100	242,800
RC4208	Aiming High	201,500	4,600	0	0	0	3,500	209,600	8,100
RC5240	Changing Lives	0	0	0	0	0	0	0	0
RC5371	Childrens Centre - Revenue	339,000	-21,800	0	0	0	5,500	322,700	-16,300
RC5296	Targeted Intervention Service	195,100	-32,800	0	0	0	2,800	165,100	-30,000
	Early Intervention - Targeted Intervention	1,149,900	-22,000	0	198,700	0	27,900	1,354,500	204,600
	Early Intervention - SEND & Inclusion								
RC4265	SEN Staffing	271,300	-52,900	0	0	0	7,200	225,600	-45,700
RC5352	Early Senco (0-3yrs support)	13,200	0	0	0	0	300	13,500	300
	Early Intervention - SEND & Inclusion	284,500	-52,900	0	0	0	7,500	239,100	-45,400
	Early Intervention - Universal and Partnership								
RC5291	Play For All	4,300	0	0	0	0	0	4,300	0

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RC5268	Early Intervention Team Staffing	399,100	-28,600	0	0	0	6,900	377,400	-21,700
RC5280	Rutland Youth Council	6,100	0	0	0	0	0	6,100	0
	Early Intervention - Universal and Partnership	409,500	-28,600	0	0	0	6,900	387,800	-21,700
	Schools and Early Years								
RC5000	Primary Schools	189,300	32,200	0	0	0	0	221,500	32,200
RC5242	Personal Education Allowance for LAC	16,000	0	0	0	0	300	16,300	300
RC5438	UIFSM (free school meals)	0	0	0	0	0	0	0	0
RC5297	Rural Fund	45,200	-45,200	0	0	0	0	0	-45,200
RC5325	Governor Training	3,400	0	0	0	0	100	3,500	100
RC5336	School Officer	108,400	-400	0	0	0	2,100	110,100	1,700
RC5360	School Improvement Consultancy	126,200	-71,000	0	0	0	1,100	56,300	-69,900
RC5395	Early Years Training	70,400	-21,000	0	0	0	1,000	50,400	-20,000
	Schools and Early Years	558,900	-105,400	0	0	0	4,600	458,100	-100,800
	Rutland Adult Learning and Skills Service (RALSS)								
RC5129	Community Learning	49,800	0	0	0	0	0	49,800	0
RC1013	New Apprenticeships	0	0	0	0	0	0	0	0
RC5202	Post Oct 2014 Rutland Adult Skills Budget	-49,800	0	0	0	0	0	-49,800	0
	Rutland Adult Learning and Skills Service (RALSS)	0	0	0	0	0	0	0	0
		17,752,000	-991,600	-100,000	617,400	414,600	443,500	18,135,900	383,900

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Cost Centre	Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
		Employees Pay £	Other Expenses £											
	Directorate Management Costs													
RC5324	Directorate	784,000	21,300	0	4,100	9,900	5,800	0	-116,200	0	708,900	-1,000	0	707,900
RC5424	Operational Team Managers	754,800	300	0	2,600	0	0	0	0	0	757,700	0	0	757,700
RC4501	ASC New Burdens	0	0	0	0	0	0	0	0	0	0	0	0	0
	Directorate Management Costs	1,538,800	21,600	0	6,700	9,900	5,800	0	-116,200	0	1,466,600	-1,000	0	1,465,600
	Business Intelligence													
RC5403	Business Intelligence Team	135,800	0	0	0	3,500	0	0	0	0	139,300	0	0	139,300
	Business Intelligence	135,800	0	0	0	3,500	0	0	0	0	139,300	0	0	139,300
	Crime Prevention													
RC4112	Crime and Disorder	82,300	0	0	0	8,600	61,000	0	0	0	151,900	0	0	151,900
RC4115	CCTV	0	0	1,300	0	11,000	4,000	0	0	14,500	30,800	-1,800	0	29,000
RC4231	Youth Offending Service	0	0	0	0	0	75,800	0	0	0	75,800	0	0	75,800
	Crime Prevention	82,300	0	1,300	0	19,600	140,800	0	0	14,500	258,500	-1,800	0	256,700
	Savings													
RC3901	In year budget reductions	0	0	0	0	0	0	0	0	0	0	0	0	0
	Savings	0	0	0	0	0	0	0	0	0	0	0	0	0
	Public Health													
RC4570	Public Health Department	0	0	0	0	1,500	151,500	0	25,000	0	178,000	0	-1,291,000	-1,113,000
RC4571	Sexual Health	0	0	0	0	0	218,200	0	0	0	218,200	0	0	218,200
RC4572	Health Check Programme	0	0	0	0	0	38,000	0	0	0	38,000	0	0	38,000
RC4574	Obesity Programme	0	0	0	0	0	4,900	0	0	0	4,900	0	0	4,900
RC4575	Physical Activity	0	0	0	0	0	0	0	127,100	0	127,100	0	0	127,100
RC4576	Substance Misuse	0	0	0	0	0	100,000	0	0	0	100,000	0	0	100,000
RC4577	Smoking & Tobacco	0	0	0	0	0	0	0	50,000	0	50,000	0	0	50,000
RC4578	Childrens Public Health	0	0	0	0	0	0	0	32,000	0	32,000	0	0	32,000
RC4579	Other Public Health Services	0	0	0	0	0	210,000	0	86,200	0	296,200	0	0	296,200
RC4580	Public Health Commissioning 0-19	0	0	0	0	0	500,000	0	13,000	0	513,000	0	0	513,000
	Public Health	0	0	0	0	1,500	1,222,600	0	333,300	0	1,557,400	0	-1,291,000	266,400
	BCF Enablers													
RC4504	BCF: Programme Support	82,000	0	0	0	10,000	14,000	0	0	0	106,000	0	0	106,000
	BCF Enablers	82,000	0	0	0	10,000	14,000	0	0	0	106,000	0	0	106,000
	BCF Unified Prevention													
RC4502	BCF: Community Prevention	0	0	0	0	0	0	0	147,000	0	147,000	0	0	147,000
RC4514	BCF: Coordination & Communication	0	0	0	0	2,000	0	0	0	0	2,000	0	0	2,000
RC4489	BCF: Life Planning	51,500	0	0	0	22,000	6,500	0	0	0	80,000	0	0	80,000
RC1011	BCF: Vulnerable Adult Risk Management	77,000	0	0	0	0	0	0	0	0	77,000	0	0	77,000
RC1012	BCF: Wellbeing Advisors	0	0	0	0	0	29,000	0	0	0	29,000	0	0	29,000
	BCF Unified Prevention	128,500	0	0	0	24,000	35,500	0	147,000	0	335,000	0	0	335,000
	BCF Holistic Management of Health & Wellbeing													
RC1010	BCF: Self Care - Care Planning	0	0	0	0	44,000	0	0	0	0	44,000	0	0	44,000
RC4510	BCF: Integrated Community Care	52,100	0	0	3,000	67,900	420,000	0	0	0	543,000	0	0	543,000
RC5609	BCF: Integrated Case Management	33,000	0	0	0	8,000	0	0	0	0	41,000	0	0	41,000
RC4515	BCF: Innovation Fund	0	0	0	0	9,000	0	0	0	0	9,000	0	0	9,000
RC1006	BCF: Community Whole Care Model	0	0	0	0	0	15,000	0	0	0	15,000	0	0	15,000
RC1007	BCF: Self Care - Enhanced Personalisation	0	0	0	0	0	0	0	0	0	0	0	0	0
RC4511	BCF: Care Act Carers	0	0	0	0	0	0	0	87,000	0	87,000	0	0	87,000
RC4498	BCF: Dementia Services	50,000	0	0	0	0	2,000	0	50,000	0	102,000	0	0	102,000
RC4509	BCF: Assistive Technology	0	0	0	0	0	65,000	0	0	0	65,000	0	0	65,000
	BCF Holistic Management of Health & Wellbeing	135,100	0	0	3,000	128,900	502,000	0	137,000	0	906,000	0	0	906,000
	BCF Hospital Flows													
RC4494	BCF: Integrated Urgent Response	150,700	0	0	2,000	0	102,300	0	-5,000	0	250,000	0	0	250,000
RC4505	BCF: Hospital Transfer & Reablement	0	0	0	0	0	166,000	0	555,000	0	721,000	0	0	721,000
RC1008	BCF: Hospital Avoidance	0	0	0	0	0	20,000	0	0	0	20,000	0	0	20,000
RC1009	BCF: Hospital Step Down	0	0	0	0	52,000	0	0	0	0	52,000	0	0	52,000

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
	BCF Hospital Flows	150,700	0	0	2,000	52,000	288,300	0	550,000	0	1,043,000	0	0	1,043,000
	Non BCF Contract & Procurement													
RC4119	Healthwatch and NHS Advocacy	0	0	0	0	0	73,800	0	0	0	73,800	0	0	73,800
RC4503	Better Care Together Programme	0	0	0	0	0	14,000	0	0	0	14,000	0	0	14,000
RC4703	Contracts and Procurement	211,200	0	0	900	400	0	0	0	0	212,500	0	0	212,500
RC4670	Community Prevention and Wellness Services	0	0	0	0	0	517,200	0	-247,000	0	270,200	0	0	270,200
	Non BCF Contract & Procurement	211,200	0	0	900	400	605,000	0	-247,000	0	570,500	0	0	570,500
	ASC - Community Inclusion													
RC4442	ASC Community Inclusion - Community Support Service	443,800	0	0	1,500	74,100	0	0	0	0	519,400	-76,400	0	443,000
RC4460	ASC Community Inclusion - Day Opportunities Services	459,100	0	22,100	500	38,900	0	0	0	0	520,600	-151,100	0	369,500
RC4480	Advocacy Contract	0	0	0	0	0	11,000	0	0	0	11,000	0	0	11,000
	ASC - Community Inclusion	902,900	0	22,100	2,000	113,000	11,000	0	0	0	1,051,000	-227,500	0	823,500
	ASC Prevention and Safeguarding													
RC4108	Direct Payments - Carer Support	0	0	0	0	0	0	180,800	-87,000	0	93,800	0	0	93,800
RC4130	Homecare - Carers Support	0	0	0	0	0	1,000	0	0	0	1,000	0	0	1,000
RC4135	Carers Support Income	0	0	0	0	0	0	0	0	0	0	-20,500	0	-20,500
RC4136	Respite - Mental Health	0	0	0	0	0	4,200	0	0	0	4,200	0	0	4,200
RC4137	Respite - Older People	0	0	0	0	0	59,000	0	0	0	59,000	0	0	59,000
RC4138	Respite - Physical Disabilities	0	0	0	0	0	4,100	0	0	0	4,100	0	0	4,100
RC4139	Respite - Learning Disabilities	0	0	0	0	0	9,000	0	0	0	9,000	0	0	9,000
RC4140	Other - Mental Health	0	0	0	0	1,100	0	0	0	0	1,100	0	0	1,100
RC4371	Prison Assessments	0	0	0	0	0	12,000	0	0	0	12,000	0	0	12,000
	ASC Prevention and Safeguarding	0	0	0	0	1,100	89,300	180,800	-87,000	0	184,200	-20,500	0	163,700
	ASC Prevention and Safeguarding - Staffing													
RC5857	ASC Prevention and Safeguarding - Staffing	408,900	0	0	0	0	1,000	0	0	0	409,900	0	0	409,900
	ASC Prevention and Safeguarding - Staffing	408,900	0	0	0	0	1,000	0	0	0	409,900	0	0	409,900
	ASC Housing													
RC4710	Homelessness	0	0	0	0	73,400	20,000	0	-30,800	3,300	65,900	-20,000	-40,000	5,900
RC4708	Housing Options Team	122,500	0	0	0	0	0	0	0	0	122,500	0	0	122,500
	ASC Housing	122,500	0	0	0	73,400	20,000	0	-30,800	3,300	188,400	-20,000	-40,000	128,400
	ASC Support and Review - Daycare													
RC4282	Daycare - Older People	0	0	0	0	0	125,000	0	0	0	125,000	0	0	125,000
RC4283	Daycare - Physical Disabilities	0	0	0	0	0	3,400	0	0	0	3,400	0	0	3,400
RC4284	Daycare - Learning Disabilities	0	0	0	0	0	90,000	0	0	0	90,000	0	0	90,000
RC4285	Daycare - Income	0	0	0	0	0	0	0	0	0	0	0	0	0
	ASC Support and Review - Daycare	0	0	0	0	0	218,400	0	0	0	218,400	0	0	218,400
	ASC Support and Review - Direct Payments													
RC4295	Direct Payments - Mental Health	0	0	0	0	0	0	21,000	0	0	21,000	0	0	21,000
RC4296	Direct Payments - Older People	0	0	0	0	0	0	260,100	0	0	260,100	0	0	260,100
RC4297	Direct Payments - Physical Disabilities	0	0	0	0	0	0	250,300	0	0	250,300	0	0	250,300
RC4298	Direct Payments - Learning Disabilities	0	0	0	0	0	0	250,000	0	0	250,000	0	0	250,000
RC4299	Direct Payments Income	0	0	0	0	0	0	0	0	0	0	-114,000	0	-114,000
	ASC Support and Review - Direct Payments	0	0	0	0	0	0	781,400	0	0	781,400	-114,000	0	667,400
	ASC Support and Review - Homecare													
RC4286	Homecare - Mental Health	0	0	0	0	0	16,600	0	0	0	16,600	0	0	16,600
RC4287	Homecare - Older People	0	0	0	0	0	1,151,200	0	0	0	1,151,200	0	0	1,151,200
RC4288	Homecare - Physical Disabilities	0	0	0	0	0	428,500	0	0	0	428,500	0	0	428,500
RC4289	Homecare - Learning Disabilities	0	0	0	0	0	436,500	0	0	0	436,500	0	0	436,500
RC4290	Homecare - Income from Health	0	0	0	0	0	0	0	0	0	0	-230,000	0	-230,000
RC4553	Fairer Charging Income	0	0	0	0	0	0	0	0	0	0	-275,000	0	-275,000
	ASC Support and Review - Homecare	0	0	0	0	0	2,032,800	0	0	0	2,032,800	-505,000	0	1,527,800
	ASC Support and Review - Other													
RC4262	Disabilities Contracts	0	0	0	0	0	16,000	0	0	0	16,000	0	0	16,000
RC4495	DOLS & AMHP / MH	0	0	0	0	0	255,000	0	0	0	255,000	0	0	255,000
RC4107	Support and Review - Capital Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5431	Transitions	0	0	0	0	5,100	0	0	0	0	5,100	0	0	5,100

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
RC4506	HSC Protocol	0	0	0	0	17,500	0	0	0	0	17,500	0	0	17,500
	ASC Support and Review - Other	0	0	0	0	22,600	271,000	0	0	0	293,600	0	0	293,600
	ASC Support and Review - Residential and Nursing													
RC4259	Residential - Older People	0	0	0	0	0	2,542,000	0	0	0	2,542,000	0	0	2,542,000
RC4260	Residential - Learning Disabilities	0	0	0	0	0	1,410,000	0	0	0	1,410,000	0	0	1,410,000
RC4280	Residential Income	0	0	0	0	0	0	0	0	0	0	-1,500,000	0	-1,500,000
RC4370	Residential - Physical Disabilities	0	0	0	0	0	70,000	0	0	0	70,000	0	0	70,000
RC4490	Residential - Mental Health	0	0	0	0	0	110,500	0	0	0	110,500	0	0	110,500
	ASC Support and Review - Residential and Nursing	0	0	0	0	0	4,132,500	0	0	0	4,132,500	-1,500,000	0	2,632,500
	ASC Support and Review - Staffing													
RC5856	Support and Review - Staffing	561,000	0	0	2,000	0	0	0	0	0	563,000	0	0	563,000
	ASC Support and Review - Staffing	561,000	0	0	2,000	0	0	0	0	0	563,000	0	0	563,000
	Hospital and Reablement													
RC4421	H&R - OT's, Aids & Equipment	0	0	0	0	50,700	129,200	0	-42,000	0	137,900	0	0	137,900
RC4551	Hospital & Reablement - Staffing	884,000	1,000	0	35,000	33,000	5,000	0	-550,000	0	408,000	0	0	408,000
	Hospital and Reablement	884,000	1,000	0	35,000	83,700	134,200	0	-592,000	0	545,900	0	0	545,900
	Safeguarding													
RC4560	Safeguarding Boards	0	0	0	0	0	66,300	0	0	0	66,300	0	0	66,300
RC4270	Safeguarding QA	126,100	0	0	0	500	0	0	0	0	126,600	0	0	126,600
	Safeguarding	126,100	0	0	0	500	66,300	0	0	0	192,900	0	0	192,900
	CSC Referral, Assessment and Intervention Service													
RC5719	Duty Desk for Childrens Referrals	209,700	0	0	700	0	30,000	0	0	0	240,400	0	0	240,400
RC5851	Duty S17	0	0	0	0	0	7,500	0	0	0	7,500	0	0	7,500
	CSC Referral, Assessment and Intervention Service	209,700	0	0	700	0	37,500	0	0	0	247,900	0	0	247,900
	CSC Permanency and Protection Service													
RC4220	Family Support Services	0	0	0	0	1,400	22,700	1,500	0	0	25,600	0	0	25,600
RC4210	Children Looked After	0	0	0	0	17,200	31,400	2,800	0	0	51,400	0	0	51,400
RC4215	Children's Social Care Staffing	386,200	500	0	6,800	2,800	0	0	0	0	396,300	0	0	396,300
RC4252	UASC Over 16	0	0	0	0	47,000	39,000	9,000	0	0	95,000	0	-95,000	0
RC5283	UASC Under 16	0	0	0	0	0	54,000	0	0	0	54,000	0	-54,000	0
	CSC Permanency and Protection Service	386,200	500	0	6,800	68,400	147,100	13,300	0	0	622,300	0	-149,000	473,300
	CSC Fostering, Adoption and Care Leaver Service													
RC4211	Placements	0	0	0	0	30,700	1,267,800	3,000	0	0	1,301,500	0	0	1,301,500
RC4213	Adoption	0	0	0	0	2,500	69,000	0	0	0	71,500	0	0	71,500
RC4225	Family Support Staffing	261,900	600	400	800	8,300	0	0	0	0	272,000	0	0	272,000
RC4201	Care Leavers (Section 24 Payments)	0	0	0	0	22,400	13,800	27,700	0	0	63,900	0	0	63,900
RC4202	CAMHS	0	0	0	0	0	10,800	0	0	0	10,800	0	0	10,800
	CSC Fostering, Adoption and Care Leaver Service	261,900	600	400	800	63,900	1,361,400	30,700	0	0	1,719,700	0	0	1,719,700
	Early Intervention - Targeted Intervention													
RC4207	Children with Disabilities (CWD)	52,200	0	0	2,400	3,000	540,300	59,200	0	0	657,100	0	0	657,100
RC4208	Aiming High	98,600	300	3,700	1,600	91,600	0	0	0	17,300	213,100	-3,500	0	209,600
RC5240	Changing Lives	92,200	0	0	5,500	27,700	0	0	800	0	126,200	0	-126,200	0
RC5371	Childrens Centre - Revenue	180,200	0	34,100	5,200	100,700	0	0	2,500	0	322,700	0	0	322,700
RC5296	Targeted Intervention Service	149,900	500	500	2,100	12,100	0	0	0	0	165,100	0	0	165,100
	Early Intervention - Targeted Intervention	573,100	800	38,300	16,800	235,100	540,300	59,200	3,300	17,300	1,484,200	-3,500	-126,200	1,354,500
	Early Intervention - SEND & Inclusion													
RC4265	SEN Staffing	304,800	100	0	400	117,500	0	0	-197,200	0	225,600	0	0	225,600
RC5352	Early Senco (0-3yrs support)	0	0	0	0	0	13,500	0	0	0	13,500	0	0	13,500
	Early Intervention - SEND & Inclusion	304,800	100	0	400	117,500	13,500	0	-197,200	0	239,100	0	0	239,100
	Early Intervention - Universal and Partnership													
RC5291	Play For All	0	0	0	0	0	0	0	0	4,300	4,300	0	0	4,300
RC5268	Early Intervention Team Staffing	327,300	500	29,100	3,000	34,000	3,500	0	-20,000	0	377,400	0	0	377,400
RC5280	Rutland Youth Council	0	0	0	1,100	2,100	2,400	500	0	0	6,100	0	0	6,100
	Early Intervention - Universal and Partnership	327,300	500	29,100	4,100	36,100	5,900	500	-20,000	4,300	387,800	0	0	387,800

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay £	Other Expenses £											
	Schools and Early Years													
RC5000	Primary Schools	0	0	0	0	0	0	0	0	221,500	221,500	0	0	221,500
RC5242	Personal Education Allowance for LAC	0	0	0	0	5,200	11,100	0	0	0	16,300	0	0	16,300
RC5438	UIFSM (free school meals)	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5297	Rural Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5325	Governor Training	0	0	0	0	3,500	0	0	0	0	3,500	0	0	3,500
RC5336	School Officer	110,100	0	0	0	0	0	0	0	0	110,100	0	0	110,100
RC5360	School Improvement Consultancy	0	0	0	0	54,800	1,500	0	0	0	56,300	0	0	56,300
RC5395	Early Years Training	0	0	1,000	0	49,400	0	0	0	0	50,400	0	0	50,400
														0
														0
	Schools and Early Years	110,100	0	1,000	0	112,900	12,600	0	0	221,500	458,100	0	0	458,100
	Rutland Adult Learning and Skills Service (RALSS)													
RC5129	Community Learning	258,600	0	28,200	0	27,600	11,000	0	21,300	0	346,700	-33,000	-263,900	49,800
RC1013	New Apprenticeships	0	0	0	0	0	0	0	0	0	0	0	0	0
RC5202	Post Oct 2014 Rutland Adult Skills Budget	0	0	0	0	7,500	321,400	0	0	0	328,900	-8,000	-370,700	-49,800
	Rutland Adult Learning and Skills Service (RALSS)	258,600	0	28,200	0	35,100	332,400	0	21,300	0	675,600	-41,000	-634,600	0
		7,901,500	25,100	120,400	81,200	1,213,100	12,241,200	1,065,900	-98,300	260,900	22,811,000	-2,434,300	-2,240,800	18,135,900

Appendix 4.1: Places Directorate Budget 2018/19

This Appendix gives the detailed movement in cost centre budgets from the Approved 2017/18 Budget at Q1 to the proposed budget for 2018/19.

The reversal of one off entries represents the removal of budgets such as one off transfers from earmarked reserves and budget carry forwards approved for 2017/18 but not required within the 2018/19 budget. Transfers are where functions have moved from one directorate to another since Q1 such as the Housing and Crime Prevention service and also includes the realignment of budgets between functions within the Directorate, and Adjustments are other movements in budgets such as an adjustment to the depreciation charge and for staff joining the superannuation scheme.

The Savings and Pressures columns agree to the relevant columns within the Savings and Pressures summary (see appendix 6 & 7)

Use of Grant Income and Ringfenced funding shows where budgets have been temporarily increased by utilising one off grant funding or previously unspent ringfenced funding such as Public Health and Better Care Fund

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustments £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	Directorate Management Costs								
3605	Operational Director - Places Asset Management	99,400	0	0	0	0	700	100,100	700
3606	Operational Director - Places Operations	98,800	0	0	0	0	2,700	101,500	2,700
	Directorate Restructure	0	0	0	130,000	0	0	130,000	130,000
	Total Directorate Management Costs	198,200	0	0	130,000	0	3,400	331,600	133,400
	Development Control								
1400	Building & Development Control Support	135,900	21,900	0	0	0	6,200	164,000	28,100
1401	Development Control	37,900	-60,000	-3,300	0	0	4,000	-21,400	-59,300
3350	Land Charges	10,900	-200	0	0	0	0	10,700	-200
	Total Development Control	184,700	-38,300	-3,300	0	0	10,200	153,300	-31,400
	Total Drainage & Structures								
1502	Drainage and Jetting	155,700	0	0	0	0	3,100	158,800	3,100
1503	Bridges and Culverts	20,500	0	0	0	0	400	20,900	400
1528	Sustainable Drainage	0	0	0	0	0	0	0	0
1530	Structural Services - Bridges	14,900	0	0	0	0	300	15,200	300
	Total Drainage & Structures	191,100	0	0	0	0	3,800	194,900	3,800
	Emergency Planning								
2985	Emergency Planning	29,700	0	0	0	0	600	30,300	600
	Total Emergency Planning	29,700	0	0	0	0	600	30,300	600
	Environmental Maintenance								
1524	Environmental Maintenance	185,800	0	0	0	0	3,700	189,500	3,700
2002	Environmental Services	282,000	-82,300	0	0	0	7,100	206,800	-75,200

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
2530	Street Cleaning	586,200	0	0	0	0	11,800	598,000	11,800
2613	Cemeteries	-2,000	0	0	0	0	300	-1,700	300
2615	Closed Churchyards	26,900	0	0	0	0	600	27,500	600
2690	Amenity Grass (Urban Grass & Public Open Spaces)	74,800	0	0	0	0	1,500	76,300	1,500
	Total Environmental Maintenance	1,153,700	-82,300	0	0	0	25,000	1,096,400	-57,300
	Forestry Maintenance								
1526	Forestry Maintenance	117,000	0	0	0	0	2,300	119,300	2,300
	Total Forestry Maintenance	117,000	0	0	0	0	2,300	119,300	2,300
	Highways Capital Charges								
1812	Highways Capital Charges	1,332,300	199,400	0	0	0	0	1,531,700	199,400
	Total Highways Capital Charges	1,332,300	199,400	0	0	0	0	1,531,700	199,400
	Highways Management								
1515	Highways Management	216,100	0	-25,000	0	0	1,500	192,600	-23,500
	Highways Saving	0	0	-300,000	0	0	0	-300,000	-300,000
1527	Highways S38 Income	-35,800	0	0	0	0	0	-35,800	0
	Total Highways Management	180,300	0	-325,000	0	0	1,500	-143,200	-323,500
	Commissioned Transport								
1005	Looked After Children Transport	21,100	39,000	0	0	0	400	60,500	39,400
1520	Home to School Transport	572,300	0	-25,000	0	0	11,400	558,700	-13,600
1521	Post 16 Transport	114,400	0	0	0	0	2,300	116,700	2,300
4103	Adult Social Services Transport	87,100	-39,000	0	0	0	1,700	49,800	-37,300
4680	Transport Fleet	298,400	-14,700	0	63,400	0	7,000	354,100	55,700
5377	SEN Transport	370,900	14,700	0	25,000	0	7,200	417,800	46,900
	Total Commissioned Transport	1,464,200	0	-25,000	88,400	0	30,000	1,557,600	93,400
	Lighting & Safety Barriers and Traffic Signals								
1506	Street Lighting	94,000	0	0	0	0	4,200	98,200	4,200
1507	Barriers	15,600	0	0	0	0	300	15,900	300
1536	Traffic Signal Maintenance	24,800	0	0	0	0	500	25,300	500
	Total Lighting & Safety Barriers and Traffice Signals	134,400	0	0	0	0	5,000	139,400	5,000
	Parking								
1600	Parking	-350,000	4,300	0	0	0	6,300	-339,400	10,600
	Total Parking	-350,000	4,300	0	0	0	6,300	-339,400	10,600
	Pool Cars and Car Hire								
1537	Pool Cars and Car Hire	97,200	0	0	0	0	4,200	101,400	4,200
	Total Pool Cars & Car Hire	97,200	0	0	0	0	4,200	101,400	4,200

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	Public Protection								
1408	Warm Homes for Rutland	22,000	-22,000	0	0	0	0	0	-22,000
2003	Env & Trading Standards	425,200	0	0	0	0	8,500	433,700	8,500
2542	Environmental Protection Act	-3,000	0	0	0	0	-100	-3,100	-100
2590	Dog Warden & Pest Control Services	27,400	0	0	0	0	500	27,900	500
2810	Licenses	-61,300	0	0	0	0	-1,200	-62,500	-1,200
	Total Public Protection	410,300	-22,000	0	0	0	7,700	396,000	-14,300
	Public Rights of Way								
1505	Public Rights of Way	90,400	1,400	0	0	0	1,800	93,600	3,200
	Total Public Rights of Way	90,400	1,400	0	0	0	1,800	93,600	3,200
	Public Transport								
1518	Public Transport	442,700	-26,000	-44,000	17,000	0	8,400	398,100	-44,600
1519	Concessionary Travel	326,500	0	0	0	0	6,500	333,000	6,500
5965	Community Vehicle	19,600	0	0	0	0	400	20,000	400
	Total Public Transport	788,800	-26,000	-44,000	17,000	0	15,300	751,100	-37,700
	Road Maintenance								
1501	Safety	100,000	0	0	0	0	2,300	102,300	2,300
1508	Carriageway Patching	354,200	0	0	0	0	6,200	360,400	6,200
1509	Footway Patching	40,200	0	0	0	0	800	41,000	800
1510	Minor Repairs	98,600	0	0	0	0	2,900	101,500	2,900
1511	Fixed Contract Costs	283,800	0	0	0	0	5,700	289,500	5,700
1532	Scanner Survey	22,500	0	0	0	0	500	23,000	500
	Total Road Maintenance	899,300	0	0	0	0	18,400	917,700	18,400
	Transport Management								
1516	Transport Strategy	250,800	-23,000	0	0	0	5,200	233,000	-17,800
1517	Transport Management	146,600	0	0	0	0	1,600	148,200	1,600
1535	Local Transport Plan	2,000	-2,000	0	0	0	0	0	-2,000
1538	Total Transport Fund	33,000	-33,000	0	0	0	0	0	-33,000
1540	Traffic Analysis & Data Collection	2,000	-2,000	0	0	0	0	0	-2,000
1541	Safety Partnership Arrangement	59,200	-48,000	0	0	0	200	11,400	-47,800
1542	Travel4Rutland	0	0	0	0	0	0	0	0
	Total Transport Management	493,600	-108,000	0	0	0	7,000	392,600	-101,000
	Waste Management								
2490	Refuse Collection	1,008,100	0	-209,000	0	0	20,400	819,500	-188,600
2500	Waste Management	1,361,500	-5,200	0	0	0	30,700	1,387,000	25,500
1014	Green Waste Collections	0	0	-10,600	0	0	0	-10,600	-10,600

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	Total Waste Management	2,369,600	-5,200	-219,600	0	0	51,100	2,195,900	-173,700
	Winter Maintenance								
1504	Winter Maintenance	267,500	0	0	0	0	5,400	272,900	5,400
	Total Winter Maintenance	267,500	0	0	0	0	5,400	272,900	5,400
	Planning Policy								
1403	Planning Policy	257,000	39,900	0	10,400	6,000	5,700	319,000	62,000
1405	Planning Delivery Grant	0	40,000	0	0	60,000	0	100,000	100,000
1409	Neighbourhood Planning	123,000	-162,900	0	0	39,900	0	0	-123,000
	Total Planning Policy	380,000	-83,000	0	10,400	105,900	5,700	419,000	39,000
	Tourism								
5846	Tourism (Anglian Water)	14,600	0	0	0	7,700	300	22,600	8,000
	Total Tourism	14,600	0	0	0	7,700	300	22,600	8,000
	Health & Safety								
2100	Health & Safety	38,100	0	0	0	0	300	38,400	300
	Total Health & Safety	38,100	0	0	0	0	300	38,400	300
	Property Services								
2600	Public Conveniences	17,300	500	0	0	0	300	18,100	800
2900	Admin Buildings	387,800	2,100	0	46,000	0	12,300	448,200	60,400
3500	Central Maintenance	172,200	0	0	20,000	0	3,400	195,600	23,400
3504	Barleythorpe Campus	40,000	-40,000	0	0	0	0	0	-40,000
3850	Property Services	297,600	0	-5,900	0	0	11,700	303,400	5,800
3855	Central Furniture and Equipment	5,800	0	0	0	0	100	5,900	100
5823	Oakham Bus Station	18,400	4,800	0	0	0	400	23,600	5,200
	Total Property Services	939,100	-32,600	-5,900	66,000	0	28,200	994,800	55,700
	Building Control								
1402	Building Control	-48,100	0	0	0	0	-1,000	-49,100	-1,000
	Total Building Control	-48,100	0	0	0	0	-1,000	-49,100	-1,000
	Commercial & Industrial Properties								
5817	Oakham Enterprise Park	-200,300	0	-29,200	0	0	9,600	-219,900	-19,600
1015	Kings Centre	0	0	-15,000	0	0	0	-15,000	-15,000
5820	Pit Lane	-38,300	-1,400	0	0	0	200	-39,500	-1,200
5821	Ashwell Road Business Units	3,200	2,300	0	0	0	600	6,100	2,900
5822	No 7 Church Passage	-5,000	0	0	0	0	0	-5,000	0
5824	Residential Garages	-20,000	0	0	0	0	0	-20,000	0
	Commercial & Industrial Properties	-260,400	900	-44,200	0	0	10,400	-293,300	-32,900

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
	Total Economic Development								
3702	Digital Rutland	66,800	-20,000	0	0	0	1,000	47,800	-19,000
5810	Economic Development	152,600	-17,300	0	0	0	900	136,200	-16,400
5815	Welland Market Towns	18,000	-18,000	0	0	0	0	0	-18,000
	Total Economic Development	237,400	-55,300	0	0	0	1,900	184,000	-53,400
	Culture & Registration Services								
3420	Registration Service	-26,600	0	0	0	0	700	-25,900	700
5710	Arts Development	10,000	0	0	0	0	200	10,200	200
5842	Culture and Leisure	100,300	0	0	0	0	2,500	102,800	2,500
	Total Culture & Registration Services	83,700	0	0	0	0	3,400	87,100	3,400
	Libraries								
5700	Libraries	491,800	-86,100	-5,000	0	0	4,800	405,500	-86,300
5703	Mobile Library	44,000	0	0	0	0	500	44,500	500
5718	Prison Library Service - Stocken	-6,600	0	0	0	0	3,000	-3,600	3,000
	Total Libraries	529,200	-86,100	-5,000	0	0	8,300	446,400	-82,800
	Museums Service								
5704	Museums Service	243,000	18,800	0	0	0	8,100	269,900	26,900
5705	Oakham Castle	50,400	3,900	0	0	0	200	54,500	4,100
5706	Records Office	52,100	0	0	0	0	1,000	53,100	1,000
5707	Museum Trading Account	-4,300	0	0	0	0	0	-4,300	0
5715	Learning And Outreach	11,400	-11,400	0	0	0	0	0	-11,400
5721	Heritage Grants	0	0	0	0	0	0	0	0
	Total Museum Services	352,600	11,300	0	0	0	9,300	373,200	20,600
	Sports & Leisure Services								
5711	Recreation and Leisure	6,500	-7,700	0	0	0	5,400	4,200	-2,300
5714	Local Sports Alliance	0	0	0	0	0	0	0	0
5722	Active Rutland Hub	-5,900	15,600	0	0	0	400	10,100	16,000
5875	School Sports/Games	0	0	0	0	0	2,600	2,600	2,600
	Total Sports & Leisure Services	600	7,900	0	0	0	8,400	16,900	16,300
	Total Places	12,319,100	-313,600	-672,000	311,800	113,600	274,200	12,033,100	-286,000

Appendix 4.2: Places Directorate Budget 2018/19

Cost Centre	Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
		Employees Pay £	Other Expenses £											
Directorate Management Costs														
3605	Director - Places (Development and Economy)	99,200	0	0	700	200	0	0	0	0	100,100	0	0	100,100
3606	Director - Places (Environment, Planning & Transport)	101,200	0	0	200	100	0	0	0	0	101,500	0	0	101,500
	Directorate Restructure	130,000	0	0	0	0	0	0	0	0	130,000	0	0	130,000
Directorate Management Costs		330,400	0	0	900	300	0	0	0	0	331,600	0	0	331,600
Development Control														
1400	Building & Development Control Support	162,700	0	0	0	1,300	0	0	0	0	164,000	0	0	164,000
1401	Development Control	313,800	1,500	0	400	32,800	38,100	0	0	0	386,600	-408,000	0	-21,400
3350	Land Charges	77,900	0	0	0	1,400	0	0	0	0	79,300	-68,600	0	10,700
Development Control		554,400	1,500	0	400	35,500	38,100	0	0	0	629,900	-476,600	0	153,300
Drainage & Structures														
1502	Drainage and Jetting	0	0	0	0	0	158,800	0	0	0	158,800	0	0	158,800
1503	Bridges and Culverts	0	0	0	0	0	20,900	0	0	0	20,900	0	0	20,900
1528	Sustainable Drainage	0	0	0	0	0	0	0	0	0	0	0	0	0
1530	Structural Services - Bridges	0	0	0	0	15,200	0	0	0	0	15,200	0	0	15,200
Drainage & Structures		0	0	0	0	15,200	179,700	0	0	0	194,900	0	0	194,900
Emergency Planning														
2985	Emergency Planning	0	0	0	0	0	30,300	0	0	0	30,300	0	0	30,300
Emergency Planning		0	0	0	0	0	30,300	0	0	0	30,300	0	0	30,300
Environmental Maintenance														
1524	Environmental Maintenance	0	0	189,500	0	0	0	0	0	0	189,500	0	0	189,500
2002	Environmental Services	204,700	0	0	1,800	300	0	0	0	0	206,800	0	0	206,800
2530	Street Cleaning	0	0	0	0	3,100	594,900	0	0	0	598,000	0	0	598,000
2613	Cemeteries	0	0	10,400	0	0	6,200	0	0	0	16,600	-18,300	0	-1,700
2615	Closed Churchyards	0	0	27,500	0	0	0	0	0	0	27,500	0	0	27,500
2690	Amenity Grass (Urban Grass & Public Open Spaces)	0	0	71,400	0	4,900	0	0	0	0	76,300	0	0	76,300
Environmental Maintenance		204,700	0	298,800	1,800	8,300	601,100	0	0	0	1,114,700	-18,300	0	1,096,400
Forestry Maintenance														
1526	Forestry Maintenance	0	0	0	0	0	119,300	0	0	0	119,300	0	0	119,300
Forestry Maintenance		0	0	0	0	0	119,300	0	0	0	119,300	0	0	119,300
Highways Capital Charges														
1812	Highways Capital Charges	0	0	0	0	0	0	0	0	1,531,700	1,531,700	0	0	1,531,700
Highways Capital Charges		0	0	0	0	0	0	0	0	1,531,700	1,531,700	0	0	1,531,700
Highways Management														
1515	Highways Management	378,100	0	0	3,800	24,100	0	0	-113,800	0	292,200	-99,600	0	192,600
	Highways Saving	0	0	0	0	0	-300,000	0	0	0	-300,000	0	0	-300,000
1527	Highways S38 Income	0	0	0	0	0	0	0	0	0	0	-35,800	0	-35,800
Highways Management		378,100	0	0	3,800	24,100	-300,000	0	-113,800	0	-7,800	-135,400	0	-143,200
Commissioned Transport														
1005	Looked After Children Transport	0	0	0	60,500	0	0	0	0	0	60,500	0	0	60,500
1520	Home to School Transport	0	0	0	596,000	0	0	0	0	0	596,000	-37,300	0	558,700
1521	Post 16 Transport	0	0	0	161,500	0	0	0	0	0	161,500	-44,800	0	116,700
4103	Adult Social Services Transport	0	0	0	49,800	0	0	0	0	0	49,800	0	0	49,800
4680	Transport Fleet	255,100	0	16,800	96,800	100	0	0	-14,700	0	354,100	0	0	354,100
5377	SEN Transport	0	0	0	403,100	0	0	0	14,700	0	417,800	0	0	417,800

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
1504	Winter Maintenance	0	0	0	0	0	272,900	0	0	0	272,900	0	0	272,900
	Winter Maintenance	0	0	0	0	0	272,900	0	0	0	272,900	0	0	272,900
	Planning Policy													
1403	Planning Policy	313,900	300	0	1,200	23,900	24,500	0	-16,000	0	347,800	-28,800	0	319,000
1405	Planning Delivery Grant	0	0	0	0	100,000	0	0	0	0	100,000	0	0	100,000
1409	Neighbourhood Planning	0	0	0	0	66,000	0	0	9,000	0	75,000	0	-75,000	0
	Planning Policy	313,900	300	0	1,200	189,900	24,500	0	-7,000	0	522,800	-28,800	-75,000	419,000
	Tourism													
5846	Tourism (Anglian Water)	12,400	0	0	0	21,000	0	0	0	0	33,400	-10,800	0	22,600
	Tourism	12,400	0	0	0	21,000	0	0	0	0	33,400	-10,800	0	22,600
	Health & Safety													
2100	Health & Safety	0	0	0	0	38,400	0	0	0	0	38,400	0	0	38,400
	Health & Safety	0	0	0	0	38,400	0	0	0	0	38,400	0	0	38,400
	Property Services													
2600	Public Conveniences	0	0	13,700	0	0	0	0	0	4,400	18,100	0	0	18,100
2900	Admin Buildings	109,600	0	271,500	300	14,800	0	0	0	62,500	458,700	-10,500	0	448,200
3500	Central Maintenance	0	0	195,600	0	0	0	0	0	0	195,600	0	0	195,600
3504	Barleythorpe Campus	0	0	0	0	0	0	0	0	0	0	0	0	0
3850	Property Services	390,200	0	0	1,200	900	0	0	-67,900	0	324,400	-21,000	0	303,400
3855	Central Furniture and Equipment	0	0	0	0	5,900	0	0	0	0	5,900	0	0	5,900
5823	Oakham Bus Station	0	0	18,800	0	0	0	0	0	4,800	23,600	0	0	23,600
	Property Services	499,800	0	499,600	1,500	21,600	0	0	-67,900	71,700	1,026,300	-31,500	0	994,800
	Building Control													
1402	Building Control	0	0	0	0	146,500	0	0	0	0	146,500	-195,600	0	-49,100
	Building Control	0	0	0	0	146,500	0	0	0	0	146,500	-195,600	0	-49,100
	Commercial & Industrial Properties													
5817	Oakham Enterprise Park	24,800	200	303,500	500	106,700	0	0	0	0	435,700	-655,600	0	-219,900
1015	Kings Centre	30,300	0	64,700	0	21,300	0	5,900	0	0	122,200	-137,200	0	-15,000
5820	Pit Lane	0	0	6,500	0	6,400	2,000	0	0	3,600	18,500	-58,000	0	-39,500
5821	Ashwell Road Business Units	0	0	24,800	0	3,200	0	0	0	2,300	30,300	-24,200	0	6,100
5822	No 7 Church Passage	0	0	0	0	0	0	0	0	0	0	-5,000	0	-5,000
5824	Residential Garages	0	0	5,000	0	0	0	0	0	0	5,000	-25,000	0	-20,000
	Commercial & Industrial Properties	55,100	200	404,500	500	137,600	2,000	5,900	0	5,900	611,700	-905,000	0	-293,300
	Economic Development													
3702	Digital Rutland	27,000	0	0	0	20,800	0	0	0	0	47,800	0	0	47,800
5810	Economic Development	86,100	0	0	200	11,000	0	0	0	38,900	136,200	0	0	136,200
	Economic Development	113,100	0	0	200	31,800	0	0	0	38,900	184,000	0	0	184,000
	Culture & Registration Services													
3420	Registration Service	135,800	0	0	1,500	500	0	0	0	0	137,800	-163,700	0	-25,900
5710	Arts Development	0	0	0	0	7,200	3,000	0	0	0	10,200	0	0	10,200
5842	Culture and Leisure	102,400	0	0	200	200	0	0	0	0	102,800	0	0	102,800
	Culture & Registration Services	238,200	0	0	1,700	7,900	3,000	0	0	0	250,800	-163,700	0	87,100
	Libraries													
5700	Libraries	245,100	300	56,800	4,800	88,800	4,500	0	-12,000	41,700	430,000	-24,500	0	405,500
5703	Mobile Library	23,400	0	0	9,100	500	0	0	0	11,500	44,500	0	0	44,500
5718	Prison Library Service - Stocken	58,700	100	0	500	18,800	0	0	7,000	0	85,100	-88,700	0	-3,600
	Libraries	327,200	400	56,800	14,400	108,100	4,500	0	-5,000	53,200	559,600	-113,200	0	446,400
	Museum Services													
5704	Museums Service	169,000	0	54,500	1,300	11,400	0	0	-36,300	74,300	274,200	-4,300	0	269,900
5705	Oakham Castle	0	0	27,000	0	2,100	0	0	36,300	20,100	85,500	-31,000	0	54,500

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2018/19 Budget
		Employees Pay £	Other Expenses £											
5706	Records Office	0	0	0	0	0	53,100	0	0	0	53,100	0	0	53,100
5707	Museum Trading Account	0	0	0	0	6,100	0	0	0	0	6,100	-10,400	0	-4,300
5715	Learning And Outreach	0	0	0	0	0	0	0	0	0	0	0	0	0
5721	Heritage Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
	Museum Services	169,000	0	81,500	1,300	19,600	53,100	0	0	94,400	418,900	-45,700	0	373,200
	Sports & Leisure Services													
5711	Recreation and Leisure	77,100	100	0	2,000	22,800	10,000	0	-108,000	10,200	14,200	-10,000	0	4,200
5722	Active Rutland Hub	0	0	49,200	0	2,300	0	6,400	-19,000	15,600	54,500	-44,400	0	10,100
5875	School Sports/Games	45,800	0	0	500	0	0	0	100	0	46,400	-43,800	0	2,600
	Sports & Leisure Services	122,900	100	49,200	2,500	25,100	10,000	6,400	-126,900	25,800	115,100	-98,200	0	16,900
		4,172,700	10,500	1,573,100	1,501,200	1,006,300	5,427,200	331,000	-330,300	1,829,300	15,521,000	-3,399,700	-88,200	12,033,100

1503700 1508300 947200
69,400 (7,100) 59,100

Cost Centre	Cost Centre Description	2017/18 Q1 Budget	Reversals/ Transfers & Adjustemts	Savings	New Pressures & Use of Earmarked Reserves	Use of Grant Income & Ringfenced Funding	Inflation	2018/19 Budget	Increase/ (Decrease)
		£	£	£	£	£	£	£	£
3720	External Audit & Inspection	76,500	0	0	0	0	1,500	78,000	1,500
3730	Internal Audit RCC Share	89,000	0	0	0	0	1,800	90,800	1,800
	Total Audit Services	165,500	0	0	0	0	3,300	168,800	3,300
	Insurance								
3458	Corporate Insurance	240,200	0	0	0	0	9,700	249,900	9,700
	Total Insurance	240,200	0	0	0	0	9,700	249,900	9,700
	Accountancy & Finance								
3103	Finance	625,700	-54,400	0	0	0	9,100	580,400	-45,300
3813	Corporate Financial Expenses	59,500	0	-13,000	5,100		1,300	52,900	-6,600
	Total Accountancy & Finance	685,200	-54,400	-13,000	5,100	0	10,400	633,300	-51,900
	Information Technology								
3102	Head of IT and Customer Services	75,400	0	0	0	0	2,400	77,800	2,400
1004	Customer Services Improvements	100,000	-100,000	0	0	0	0	0	-100,000
3740	Information Technology Dept	238,000	40,100	0	0	0	6,900	285,000	47,000
5845	Communication	147,700	-47,000	0	79,100		3,300	183,100	35,400
3820	IT Operational Support	771,100	150,800	-18,000	0	0	31,300	935,200	164,100
3821	Mobile Phones	27,900	0	0	0	0	600	28,500	600
3822	Telecommunications	67,600	-15,600	0	0	0	1,100	53,100	-14,500
	Total Information Technology	1,427,700	28,300	-18,000	79,100	0	45,600	1,562,700	135,000
	Corporate Support Services								
3108	Corporate Support Services	285,300	36,900	0	0	0	4,900	327,100	41,800
3716	Reprographics & Post	147,400	0	0	0	0	2,800	150,200	2,800
4422	Blue Badge Scheme	25,500	0	0	0	0	300	25,800	300
5350	Performance & Application Support	76,700	-77,000	0	0	0	300	0	-76,700
	Total Corporate Support Services	534,900	-40,100	0	0	0	8,300	503,100	-31,800
	Members Services								
3107	Members Training	5,000	0	0	0	0	0	5,000	0
3710	Members Services	195,800	0	0	0	0	3,900	199,700	3,900
3715	Civic Expenses	6,000	0	0	0	0	100	6,100	100
	Total Members Services	206,800	0	0	0	0	4,000	210,800	4,000
	Customer Services Team								
3450	Customer Services Team	190,600	6,800	0	0	0	2,200	199,600	9,000
4508	Information Administration	45,000	0	0	0	0	500	45,500	500
	Total Customer Services Team	235,600	6,800	0	0	0	2,700	245,100	9,500
	Elections								
3040	Elections - Administration	128,600	-73,000	0	0	32,000	1,400	89,000	-39,600

Cost Centre	Cost Centre Description	2017/18 Q1 Budget £	Reversals/ Transfers & Adjustemts £	Savings £	New Pressures & Use of Earmarked Reserves £	Use of Grant Income & Ringfenced Funding £	Inflation £	2018/19 Budget £	Increase/ (Decrease) £
3041	Elections - Local	0	0	0	0	0	0	0	0
3042	Elections - European	0	0	0	0	0	0	0	0
	Total Elections	128,600	-73,000	0	0	32,000	1,400	89,000	-39,600
	Legal & Governance								
3105	Head of Corporate Governance	77,100	0	0	0	0	600	77,700	600
3840	Legal Services	329,200	-81,000	0	0	0	5,000	253,200	-76,000
	Total Legal & Governance	406,300	-81,000	0	0	0	5,600	330,900	-75,400
	Human Resources								
3711	Human Resources	317,900	0	-2,600	0	0	6,700	322,000	4,100
3718	Training, Confs & Seminars	166,300	-34,000	0	0	0	2,600	134,900	-31,400
	Total Human Resources	484,200	-34,000	-2,600	0	0	9,300	456,900	-27,300
	Revenues and Benefits								
3000	Revenues	139,300	92,000	0	0	0	3,700	235,000	95,700
3001	AllPay	12,500	0	0	0	0	300	12,800	300
3010	Counter Fraud Section	8,100	0	0	0	0	200	8,300	200
3015	Benefit Processing	103,300	-97,300	0	0	0	3,200	9,200	-94,100
3021	Housing Benefit Payments	46,300	0	0	0	0	0	46,300	0
3250	Community Care Finance	89,300	-700	0	0	0	1,400	90,000	700
	Total Revenues and Benefits	398,800	-6,000	0	0	0	8,800	401,600	2,800
	Financial Support								
3002	Financial Crisis Support	25,000	0	0	0	0	0	25,000	0
3025	Discretionary Hardship Fund	25,000	0	0	0	0	0	25,000	0
	Total Financial Support	50,000	0	0	0	0	0	50,000	0
	Total Resources	6,048,600	-353,400	-33,600	84,200	32,000	128,600	5,906,400	-142,200

Appendix 5.2: Resources Directorate Budget 2018-19

Cost Centre	Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2018-19 Budget £
		Employees Pay £	Other Expenses £											
	Chief Executives Office													
3700	Chief Executive	205,100	59,900	0	1,500	7,600	2,000	0	0	0	276,100	0	0	276,100
	Chief Executives Office	205,100	59,900	0	1,500	7,600	2,000	0	0	0	276,100	0	0	276,100
	Directorate Management Costs													
3104	Assistant Director of Finance	103,100	0	0	400	300	0	0	0	0	103,800	0	0	103,800
3109	Corporate Projects	70,500	0	0	0	0	0	0	0	0	70,500	0	0	70,500
3603	Director of Resources	116,800	0	0	300	1,600	0	0	0	0	118,700	0	0	118,700
	Directorate Management Costs	290,400	0	0	700	1,900	0	0	0	0	293,000	0	0	293,000
	Corporate Costs													
3106	Coroner	0	0	0	0	0	39,300	0	0	0	39,300	0	0	39,300
3701	Welland Procurement	0	0	0	0	0	34,100	0	0	0	34,100	0	0	34,100
3714	Corporate Subscriptions	0	0	0	0	34,000	0	0	0	0	34,000	0	0	34,000
3719	Standards of Conduct	0	0	0	0	6,000	0	0	0	0	6,000	0	0	6,000
3721	External Levies	0	0	0	0	0	93,400	0	0	0	93,400	0	0	93,400
3722	Stationery	0	0	0	0	8,400	0	0	0	0	8,400	0	0	8,400
	Corporate Costs	0	0	0	0	48,400	166,800	0	0	0	215,200	0	0	215,200
	Pensions													
3455	Pension Costs	0	160,000	0	0	0	0	0	0	0	160,000	0	0	160,000
5322	Pensions	0	60,000	0	0	0	0	0	0	0	60,000	0	0	60,000
	Pensions	0	220,000	0	0	0	0	0	0	0	220,000	0	0	220,000
	Audit Services													
3720	External Audit & Inspection	0	0	0	0	78,000	0	0	0	0	78,000	0	0	78,000
3730	Internal Audit RCC Share	0	0	0	0	90,800	0	0	0	0	90,800	0	0	90,800
	Audit Services	0	0	0	0	168,800	0	0	0	0	168,800	0	0	168,800
	Insurance													
3458	Corporate Insurance	0	262,100	0	0	10,400	0	0	0	0	272,500	-22,600	0	249,900
	Insurance	0	262,100	0	0	10,400	0	0	0	0	272,500	-22,600	0	249,900
	Accountancy & Finance													
3103	Finance	585,000	700	0	2,100	1,600	0	0	-9,000	0	580,400	0	0	580,400
3813	Corporate Financial Expenses	0	0	0	0	52,900	0	0	0	0	52,900	0	0	52,900
	Accountancy & Finance	585,000	700	0	2,100	54,500	0	0	-9,000	0	633,300	0	0	633,300
	Information Technology													
3102	Head of IT and Customer Services	77,200	0	0	500	100	0	0	0	0	77,800	0	0	77,800
3740	Information Technology Dept	283,800	0	0	600	600	0	0	0	0	285,000	0	0	285,000
5845	Communication	165,200	0	0	0	17,900	0	0	0	0	183,100	0	0	183,100
3820	IT Operational Support	0	0	0	0	784,400	0	0	0	150,800	935,200	0	0	935,200
3821	Mobile Phones	0	0	0	0	30,200	0	0	-1,700	0	28,500	0	0	28,500
3822	Telecommunications	0	0	0	0	53,100	0	0	0	0	53,100	0	0	53,100
	Information Technology	526,200	0	0	1,100	886,300	0	0	-1,700	150,800	1,562,700	0	0	1,562,700
	Corporate Support Services													
3108	Corporate Support Services	327,800	0	0	400	1,900	0	0	0	0	330,100	0	-3,000	327,100
3716	Reprographics & Post	0	0	0	0	150,200	0	0	0	0	150,200	0	0	150,200
4422	Blue Badge Scheme	31,400	0	0	0	0	0	0	0	0	31,400	-5,600	0	25,800
5350	Performance & Application Support	0	0	0	0	0	0	0	0	0	0	0	0	0
	Corporate Support Services	359,200	0	0	400	152,100	0	0	0	0	511,700	-5,600	-3,000	503,100
	Members Services													
3107	Members Training	0	5,100	0	0	0	0	0	0	0	5,100	0	0	5,100

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018-19 Budget
		Employees Pay £	Other Expenses £											
3710	Members Services	5,000	0	0	500	194,100	0	0	0	0	199,600	0	0	199,600
3715	Civic Expenses	0	0	0	0	6,100	0	0	0	0	6,100	0	0	6,100
	Members Services	5,000	5,100	0	500	200,200	0	0	0	0	210,800	0	0	210,800
	Customer Services Team													
3450	Customer Services Team	197,900	200	0	0	500	1,000	0	0	0	199,600	0	0	199,600
4508	Information Administration	33,100	0	0	0	12,400	0	0	0	0	45,500	0	0	45,500
	Customer Services Team	231,000	200	0	0	12,900	1,000	0	0	0	245,100	0	0	245,100
	Elections													
3040	Elections - Administration	81,900	0	0	0	7,100	0	0	0	0	89,000	0	0	89,000
	Elections	81,900	0	0	0	7,100	0	0	0	0	89,000	0	0	89,000
	Legal & Governance													
3105	Head of Corporate Governance	77,500	0	0	200	0	0	0	0	0	77,700	0	0	77,700
3840	Legal Services	0	0	0	0	52,400	219,000	0	0	0	271,400	-18,200	0	253,200
	Legal & Governance	77,500	0	0	200	52,400	219,000	0	0	0	349,100	-18,200	0	330,900
	Human Resources													
3711	Human Resources	273,800	16,000	0	0	40,600	0	0	-3,700	0	326,700	-4,700	0	322,000
3718	Training, Confs & Seminars	0	10,400	0	0	124,500	0	0	0	0	134,900	0	0	134,900
	Human Resources	273,800	26,400	0	0	165,100	0	0	-3,700	0	461,600	-4,700	0	456,900
	Revenues and Benefits													
3000	Revenues	294,500	0	0	600	31,400	0	0	7,000	0	333,500	-98,500	0	235,000
3001	AllPay	0	0	0	0	12,800	0	0	0	0	12,800	0	0	12,800
3010	Counter Fraud Section	0	0	0	0	10,400	0	0	0	0	10,400	-2,100	0	8,300
3015	Benefit Processing	108,000	0	0	500	200	0	0	0	0	108,700	0	-94,500	14,200
3021	Housing Benefit Payments	0	0	0	0	0	0	5,238,200	0	0	5,238,200	0	-5,196,900	41,300
3250	Community Care Finance	92,800	0	0	100	1,300	0	0	0	0	94,200	-4,200	0	90,000
	Revenues and Benefits	495,300	0	0	1,200	56,100	0	5,238,200	7,000	0	5,797,800	-104,800	-5,291,400	401,600
	Financial Support													
3002	Financial Crisis Support	0	0	0	0	25,000	0	0	0	0	25,000	0	0	25,000
3025	Discretionary Hardship Fund	0	0	0	0	0	0	25,000	0	0	25,000	0	0	25,000
	Financial Support	0	0	0	0	25,000	0	25,000	0	0	50,000	0	0	50,000
		3,130,400	574,400	0	7,700	1,848,800	388,800	5,263,200	-7,400	150,800	11,356,700	-155,900	-5,294,400	5,906,400

Appendix 6: 2018/19 Savings Analysis

Cost Centre	Cost Centre Description	Total Savings £	Description of Saving
	People Directorate		
RC4260	Residential & Nursing - Learning Disabilities	(100,000)	The Council is expecting a saving in residential placement costs anticipated as a result of a transformation capital bid to purchase property to provide supported living places in Rutland. For example, one existing out of county placement costs £2,393 a week. The cost of using our own in-house day provision, Bright ways or outreach service for this user in a new property would be c£1,350 per week. The amount of saving realised will depend on the needs of individual users and will be confirmed in due course
	People Directorate - Support & Review - Residential & Nursing	(100,000)	
	Total People Directorate	(100,000)	
	Places Directorate		
	Highways Management		
	Highways Management	(25,000)	New charges for A board and street furniture licences are expected to yield additional income. There are also several new or revised fees proposed for Road Closures and Traffic Management. These will bring Rutland's fees in line with charges in neighbouring authorities and help increase income received.
	Highways Programme	(300,000)	Reviewing highways budgets to identify efficiency savings through process review.
	Total Highways Management	(325,000)	
	Commissioned Transport		
	Home to School Transport and SEN Transport	(25,000)	The saving in Home to School Transport is due to route optimisation enabling the cancellation of 2 school buses from September 2017 as service brought in house. The cost of the contracts in house is £43k compared to an external cost of £62k per contract.
	Total Commissioned Transport	(25,000)	

Cost Centre	Cost Centre Description	Total Savings £	Description of Saving
	Public Transport		
RC1518	Public Transport	(44,000)	Changes were made to the Oakham Hopper in 2017/18 to help the service achieve greater sustainability in the future. This was delivered through reducing the service's core hours from 7am to 7pm to 9.30am to 3.30pm Monday to Saturday.
	Public Transport	(44,000)	
	Commercial & Industrial Properties		
RC5817	Oakham Enterprise Park	(29,200)	Saving represents increase in surplus, in line with 10 year business plan allowing for rent reviews and new units coming on line eg Unit 21.
RC1015	Kings Centre	(20,900)	This will be the first 12 month operating period for the new business centre generating a projected net surplus assuming 65% occupancy. As of November 2017, leases are being drawn up for 54% of lettable floor space so the surplus may increase if year 1 occupancy targets are exceeded which is likely based on early sign-up. However, the running costs have had to be estimated and will not be known for certain until the facility has operated for the first year.
	Total Commercial & Industrial Properties	(50,100)	
	Libraries		
RC5700	Libraries	(5,000)	Reduction in book purchases.
	Total Libraries	(5,000)	
	Waste Management		
RC1014	Green Waste	(219,600)	The introduction of the Green Waste charge net of operating costs represents a saving for the Council of c£220k.
	Total Waste Management	(219,600)	
	Development Control		
RC1401	Development Control	(3,300)	Reduced professional fees requirement.
	Development Control	(3,300)	
	Total Places	(672,000)	
	Resources Directorate		
	Human Resources		
RC3711	Human Resources	(2,600)	End of protected salary period for a member of staff
	Total Human Resources	(2,600)	
	Accountancy & Finance		
3722	Corporate Finance	(13,000)	Banking savings from change of banking supplier
	Total Accountancy & Finance	(13,000)	
	Information Technology		
3103	IT Operational Support	(18,000)	Extension and renegotiation of the Revenues IT system has realised annual savings
	Total Information Technology	(18,000)	
	Total Resources	(33,600)	
	Total Savings	(805,600)	

Appendix 7: 2018/19 Pressure Analysis

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	People Directorate				
	Directorate				
RC5324	Directorate Management	5,000		5,000	Reduction in DSG retained duties grant contribution due to changes in the School Funding formula
	Directorate	5,000	0	5,000	
	Savings				
RC3908	Peoples Directorate Savings		90,000	90,000	The budget assumed that Placement savings would be made with the Council employing a consultant to review our approach to commissioning and to assess whether we were VFM and could make savings. External consultants found the Council to be achieving good value for money and the budget has been restored to its previous level.
	Savings	0	90,000	90,000	
	Public Health				
	Early Intervention - Targeted Intervention				
RC4207	Children with Disabilities	83,000	115,700	198,700	Additional care package requirements for children with disabilities has resulted in the need for increased budget in future years. The increase in budget requirement is unlikely to decrease in the short term.
	Early Intervention - Targeted Intervention	83,000	115,700	198,700	

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	Fostering, Adoption & Care Leaver Service				
RC4211	Placements	100,900	222,800	323,700	At the time of setting the budget for 2017/18, it was unclear as to whether the pressures being experienced in Fostering were a short term issue or not. Therefore, the MTFP was adjusted to reduce the pressure in future years. The actual situation is that the pressure on the budget has increased due to the continuation of some specialist placements and continued increased demand. Therefore, the assumptions in the MTFP have been revised.
	Fostering, Adoption & Care Leaver Service	100,900	222,800	323,700	
	Total People Directorate	188,900	428,500	617,400	

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	Places Directorate				
	Property Services				
RC2900	Admin Buildings	46,000		46,000	Delay in putting in place the facilities management contract mean that savings anticipated in 17/18 are unlikely to be realised in 2018/19.
RC3500	Central Maintenance	20,000		20,000	Due to an ageing property portfolio there is a pressure brought about by routine and reactive maintenance and repairs. In particular we have pressures over essential works in Graveyards, building roofs and general Mechanical and Electrical repairs required as a result of statutory inspections.
	Total Property Services	66,000	0	66,000	
	Commissioned Transport				
RC4680	Transport Fleet	63,400		63,400	The pressure in Commissioned Transport is due to several cases which have increased in need and risk, so additional measures have been taken. This has resulted in the requirement for specialised vehicles and additional Passenger Assistant staff to support the drivers. The Transport Fleet pressure also includes £11k for vehicle maintenance as the Council now has 10 vehicles and the current budget of £7k isn't sufficient to cover the annual checks and maintenance required as standard.
RC5377	SEN Transport	25,000		25,000	
	Total Commissioned Transport	88,400	0	88,400	

Cost Centre	Cost Centre Description	Pressures to be Funded	Pressures Funded by Earmarked Reserves	Total Pressures 2018/19	Description of Pressure
		£	£	£	
	Public Transport				
RC1518	Public Transport	17,000	0	17,000	Agreement has been reached with Leicestershire to continue supporting the 747 (A47) bus service (emergency funding was initially provided in December 2016) while both council's review passenger transport policy. Funding has been provided for a further year.
	Total Public Transport	17,000	0	17,000	
	Planning Policy				
RC1403	Planning Policy	10,400		10,400	S106 Monitoring Fees no longer collectable following a High Court judgement in a planning law case where it was decided that there was nothing in statute or national planning policy which entitled any Council to levy monitoring and administration charges.
	Total Waste Management	10,400	0	10,400	
	Places Directorate Restructure				
	Restructure	130,000		130,000	Potential costs associated with changes to the Places Directorate management structure.
	Places Directorate	130,000	0	130,000	
	Total Places Directorate	311,800	0	311,800	

Cost Centre	Cost Centre Description	Pressures to be Funded £	Pressures Funded by Earmarked Reserves £	Total Pressures 2018/19 £	Description of Pressure
	Resources Directorate				
	Accountancy & Finance				
	Corporate Finance Expenses	5,100	0	5,100	Corporate Finance no longer receiving credit card fees
	Accountancy & Finance	5,100	0	5,100	
	Information Technology				
	Communications	29,100	0	29,100	Due to the workloads for the Communications team, it is proposed to make permanent the one year fixed term post agreed last financial year
	Communications	50,000		50,000	An external review has highlighted an under investment in communications. Investment is needed to enable a more pro-active and strategic model of communication. The additional budget will be used to expand the team and the Council's reach into the community as well as the development of a strategic communications delivery plan focused on the priorities of the council. The budget also include support t for the administration of the website.
	Information Technology	79,100	0	79,100	
	Total Resources Directorate	84,200	0	84,200	
	Total Pressures	584,900	428,500	1,013,400	